Specialty Surgical Hospital
Fitting Out 12 Surgical Beds

*Increasing Private Inpatient Rooms*
Specialty Surgical Hospital

- Focusing on short-stay scheduled surgical procedures
- All private rooms
- Most cost effective way for Beebe to add private inpatient rooms, operating room capacity
- Campus more conveniently located

- Located on 20 acres at Rehoboth Health Campus on Route 24, Rehoboth
- Does not increase # of licensed beds

Approved 2018

$152 million
Fit Out 12 Private Rooms

Request to fit out 12 additional private rooms

Approved 12 rooms in November 2018

Fourth Floor
Project Summary

• 12 short-stay private rooms
• $3.2 million
• Will bring total private rooms at this site to 24
• Does not expand total square footage of approved construction
• With approval, fit out will occur simultaneously with previously approved 12 rooms, saving costs and reducing disruption if done once open
• Will not increase total number of licensed beds
Project Goals

• Increase # of private rooms for inpatients—
  • protects privacy
  • aids in reduction of infection
  • increases efficient use of facility, allows for higher occupancy

• Meet demand from growing population for convenient access

• Provide innovative surgical care purposely designed for efficient operations around the short-stay scheduled patient

• Group like-patients to enable better implementation of standardized protocols and procedures to improve outcomes and patient experience
Need of the Population

• Inpatient census 12.5% higher than in 2017
• Lowered Average Length of Stay by 7.8% since 2017
• Lowered 30-day readmissions to 9.9%
• Flattened ED growth to below population growth
• Observation patients increased by 33% since 2017
• Population growth still demands investment in inpatient care.
  • Beebe still serving patients in hospital rooms built more than 50 years ago.
Impact on Quality

Joint Commission Gold Seal of Approval
- Joint Replacement – Hip
- Joint Replacement – Knee
- Spine Surgery
- Stroke
- Heart Failure

Highest available rating for surgical outcomes for patients 65 and older
Impact on Quality

• Standardized operating and patient room design
  • consistent work flow for physicians and nurses
  • reducing variation in physical layout
  • Support consistent application of protocols

• Adequate patient room size
  • support bedside care
  • including family and caregivers who are important for patient engagement and healing
Impact on Quality

• Private Rooms
  • Protect patient privacy
  • Improve patient satisfaction with their experience
  • Reduce risk of infection inherent in dual occupancy rooms

• Focus on Stable Surgical Patients
  • standardized protocols for narrow cohort of patients
  • lowering complication risks
  • improving recovery times
  • expediting discharge processes
  • reducing length of stay
Impact on Cost

• No anticipated impact on charges for services
• Cost of fit out to be paid with existing funds, so no new debt
• Operating efficiency improved with focus on elective surgical patients and private rooms
Conformity to HRMP

• Beebe is an independent, not-for-profit community health system guided by charitable mission to encourage healthy living, prevent illness, and restore optimal health

• Accredited by Joint Commission

• Medicare and Medicaid provider
  • 75% of total patient care expenditures for Medicare and Medicaid beneficiaries

• Charity Care Policy for income up to 400% of Federal Poverty Level
  • 4.1% of total patient care expenditures

• Participant with DHIN; user of EMRs
Conformity to HRMP

• Programs focused on improving care outcomes and lowering unnecessary utilization and cost
  • Innovator in Care Coordination (since 2013)
  • First DE health system to participate in Medicare Shared Savings Program ACO (since 2014)
  • Participate in CMS Bundled Payment for Care Improvement (BPCI) (since 2015)
  • Advanced Care Clinic offers post-discharge coordination and follow up for those without PCP
  • Beebe C.A.R.E.s program offers comprehensive support for high utilizers of ED and Inpatient care
  • Actively working through eBrightHealth to significantly expansion of risk-bearing contracts with payers
Thank you

Questions?