



Primary Care Reform Collaborative: PCRC

May 6, 2020

Agenda:

- ▶ Approval of Minutes
- ▶ Member Update re: COVID 19
- ▶ DOI/OVBHCD Update
- ▶ Approval of Technical Subcommittee
- ▶ Approval of Annual Report
- ▶ Future Meetings
- ▶ Next Steps
 - ▶ Funding proposals
 - ▶ ERISA subcommittee

COVID UPDATE

- ▶ Immediate Lessons learned:
 - ▶ Deficiencies in delivery of health care
 - ▶ Innovations which may improve the delivery of health care, e.g. Telehealth, expanded team care
- ▶ 30000 view – immediate analysis of cost to : payors, health care systems, clinicians
- ▶ Patient experience
- ▶ Any other thoughts?

Technical Subcommittee

- ▶ Works directly with OVBHCD and Freedman Healthcare
- ▶ One recommendation: total of 5
 - ▶ Two payor representatives
 - ▶ Two PC clinicians, one hospital based
 - ▶ One State, either from DHSS or DMMA
- ▶ Similar proposal: total of 5
 - ▶ One technical representative (data/actuary) each from Aetna and Highmark
 - ▶ A practitioner/clinician from private practice who has the requisite technical expertise
 - ▶ A practitioner/clinician from a health system or a rep from a large hospital who has the requisite technical expertise
 - ▶ Someone from a large employer/payor such as Statewide Benefits who has the requisite technical expertise

Current Recommendations from Survey:

- ▶ Primary Care is foundational to health care delivery in DE
- ▶ Practices which demonstrate a team-based or PCMH like delivery of care should have more upfront investment
- ▶ Initial increase in upfront investments should be tied to an agreed upon definition of “risk” “accountability” and “value”
 - ▶ Increased PMPM, care coordination payments, non claims payment
- ▶ ERISA Plans:
 - ▶ Provide a Learning collaborative – creation of subcommittee
 - ▶ Voluntary contribution of data - ?aggregated from TPA or specifications in to APCD

Annual Report: Next Steps

- ▶ 12% PC spend with incremental one percent per year or within 5 yrs
- ▶ Performance measured by standard definition of PC spend
- ▶ Increase greater participation in APM with some downside risk in the adoption of team based care models
- ▶ Upfront investment for essential resources for team based care model, even if unreimbursable, e.g. care managers and health IT
- ▶ Innovative measures to stabilize PC in short and long term, e.g. grant programs
- ▶ Alignment with benchmarking process with sustainable increases in health care costs and constraints on other components of health care delivery
- ▶ PCRC Vision – PC is foundational to health care delivery in DE
- ▶ Increased investments tied to risk/accountability>>encourage APMS uptake
- ▶ Upfront investments - FUNDING
 - ▶ Encourage greater adoption of team based /PCMH-like care delivery>>greater reimbursement
 - ▶ Care coordination, IT investment, practice transformation ?care managers, non-claims
- ▶ OVBHCD recommendations for targets and effect on total cost of care
 - ▶ What additional measures need to be recommended
- ▶ ERISA plans
 - ▶ Mandatory reporting with opt out
 - ▶ Learning collaborative - subcommittee

Immediate Next Steps for PCRC

- ▶ PC post COVID>>Funding proposals
 - ▶ Innovative, flexible and sustainable
- ▶ Defining the data driven metrics: value, accountability, risk
- ▶ Capacity including addressing lack of parity for BHI and non-physician clinicians
- ▶ DHIN presentation
- ▶ ERISA plans subcommittee

Current Comments:

- ▶ Determine and monitor outcome measures to evaluate the benefit of increasing PC investment
- ▶ Develop a broad “inclusive” definition of Primary care in terms of health care specialties/ professionals
- ▶ Assist/Issue to the Insurance Commissioner an annual report on increasing primary care investment
- ▶ Use of DHIN to measure PC investment and monitor amount of PC spend with claims and non-claims based payments
- ▶ Collaborate with “provider partners” to reallocate funds, on an increasing scale, which have been contributing to a higher cost of care

Current Comments: Increase PC spend without increasing overall health care costs

- ▶ Reduce spend on hospital inpatient services to the same level in PA
 - ▶ Decrease hospital rates by 10% of Medicare rate each year until 190% as that in PA, probably over 5 yrs
 - ▶ Overall represent decrease 1% in total spend to be shifted to PC spend

Current Comments: Increase PC spend without increasing overall health care costs

▶ Global Reference Based Pricing

- ▶ Montana: 2016>>234% Medicare rates across all service types with \$13.6 m savings/3 yrs
- ▶ Oregon: 2017 legislation effective 2020>>200% Medicare
- ▶ North Carolina: 2019, effective 2020
 - ▶ 155% of Medicare hospital inpatient/200% for critical access hospitals
 - ▶ 200% for hospital outpatient/ 235% for critical access
 - ▶ 160% Medicare for professional services

Past Proposals

AAFP APC-APM

Advanced Primary Care Alternative Payment Model (APC-APM)

Primary Care Global Payment

- Per patient per month
- Covers a defined set of face-to-face evaluation and management services
- Prospective, risk adjusted payment

Performance-Based Incentive Payment

- Paid prospectively quarterly; reconciled annually
- Based on performance measures, including quality and cost







Population-Based Payment

- Per patient per month
- Covers non-face-to-face patient services
- Prospective, risk adjusted payment

Fee-For-Service Payment

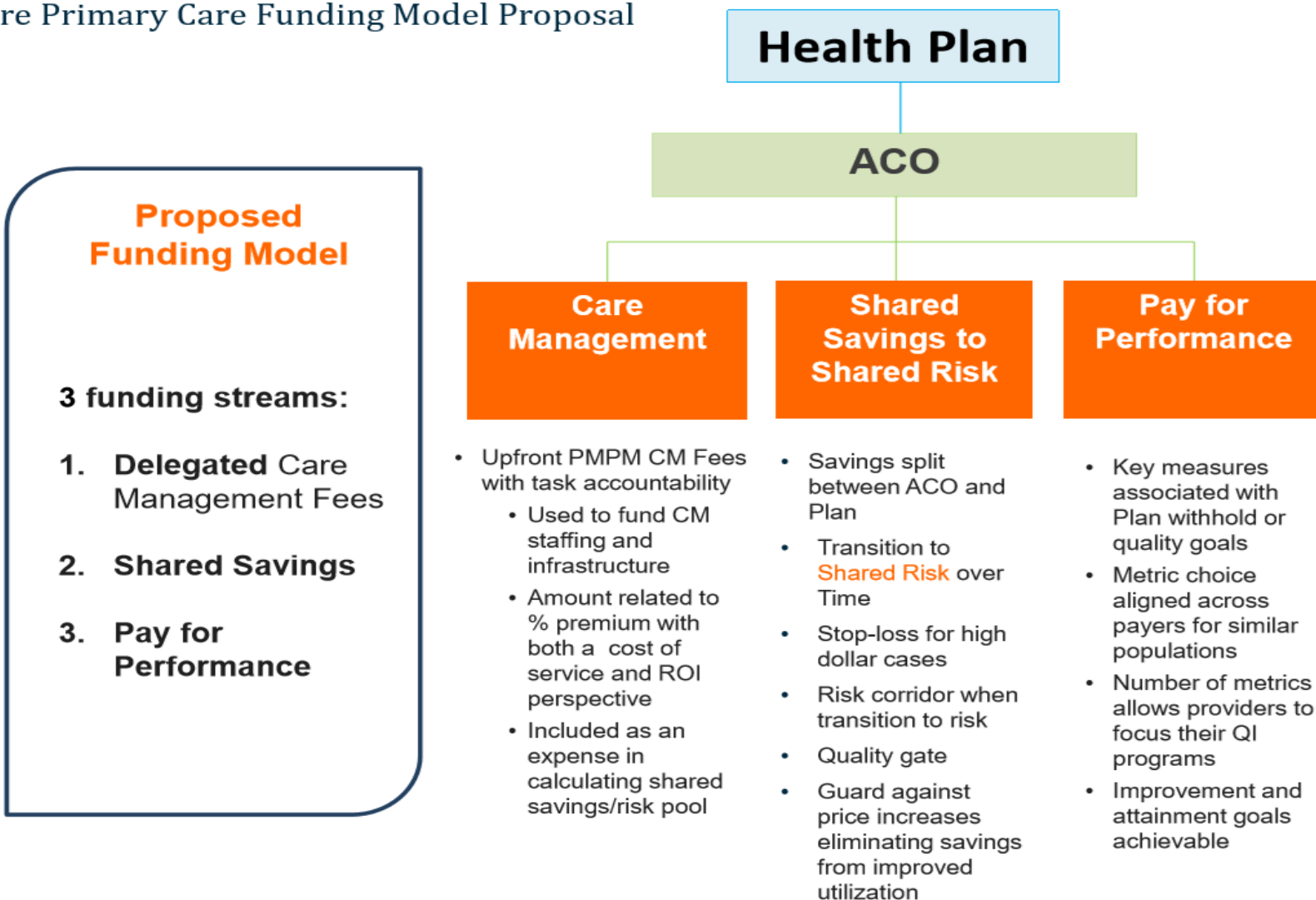
- As medically/clinically needed
- Based on relative value units

 CATEGORY 1 FEE FOR SERVICE – NO LINK TO QUALITY & VALUE	 CATEGORY 2 FEE FOR SERVICE – LINK TO QUALITY & VALUE	 CATEGORY 3 APMS BUILT ON FEE-FOR-SERVICE ARCHITECTURE	 CATEGORY 4 POPULATION – BASED PAYMENT
	A Foundational Payments for Infrastructure & Operations (e.g., care coordination fees and payments for HIT investments)	A APMs with Shared Savings (e.g., shared savings with upside risk only)	A Condition-Specific Population-Based Payment (e.g., per member per month payments, payments for specialty services, such as oncology or mental health)
	B Pay for Reporting (e.g., bonuses for reporting data or penalties for not reporting data)	B APMs with Shared Savings and Downside Risk (e.g., episode-based payments for procedures and comprehensive payments with upside and downside risk)	B Comprehensive Population-Based Payment (e.g., global budgets or full/percent of premium payments)
	C Pay-for-Performance (e.g., bonuses for quality performance)		C Integrated Finance & Delivery System (e.g., global budgets or full/percent of premium payments in integrated systems)
		3N Risk Based Payments NOT Linked to Quality	4N Capitated Payments NOT Linked to Quality

[h.org/workproducts/apm-refresh-whitepaper-final.pdf](https://www.aafp.org/workproducts/apm-refresh-whitepaper-final.pdf)

PAST PROPOSALS:

Delaware Primary Care Funding Model Proposal



Future Meetings:

- ▶ THIRD MONDAY OF EACH MONTH:
- ▶ 4/6/20
- ▶ 5/6/20
- ▶ 5/18/20
- ▶ 6/15/20 (If needed)